

Research Administration Platform for Innovation and Discussion

March 16, 2015



Weill Cornell Medical College

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Welcome and Introduction

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Vice Dean for Research



RAPID goals

- Bring together WCMC research administration community
- Discuss growth, changes and institutional direction
- New initiatives
- Best practices



RAPID Schedule

Second Monday of the month from 11-12:30 in Uris

- 4/13/2015
- 5/11/2015
- 9/14/2015
- 10/12/2015
- 11/9/2015
- 12/14/2015



RAPID Agenda

- Transforming the Administration of Research at WCMC (Adam Garriga)
- InfoEd Project Launch (Adam Garriga & Vipin Kamath)
- OSRA Process Review Results (Adam Garriga)
- Uniform Guidance (Michelle Lewis)



Transforming the Administration of Research at WCMC

Adam Garriga
March 16, 2015



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Research Landscape - External

Decreasing Federal Paylines

- Significant increase in number of proposals
- Increasing complexity of proposals
- More diverse funding partners, each with their own compliance and regulatory requirements

Increasing Management Complexity

- Significant regulatory changes
 - Uniform Guidance, Sunshine Act
- Increased reporting requirements
- More complex cash collection and revenue recognition



Research Landscape - Internal

Recruitment

- More faculty, more funding
- Increasing diversity of research topics and approaches
- Creation of multi-departmental research Centers & Institutes

Space

- BRB
- S-Building and 1300 York
- Creation of scientific neighborhoods



Research Landscape – Internal (cont.)

Transactions and Information

- Lack of research proposal development tools
- Aging research administration IT infrastructure
- No standardization for department and central office transactional interaction
- Inefficient and overly complex internal requirements





Introducing the STRIVE initiative

Strategic **T**ransformative
Research **I**nitiative to
Vitalize **E**fficiency

STRIVE Objectives

Information Management
Transactional Efficiency
Competitive Advantage



STRIVE Major Initiatives

- Process improvement, standardization and structural optimization
- Research administration systems
- Center and Institute administrative structure
- Research core management
- Research administration education programs

Information Management ♦ Transactional Efficiency ♦ Competitive Advantage



STRIVE Process Improvement

| RESULTS | OSRA | IRB | DSMB |
|-----------------------|------|-----|------|
| Processes Realigned | 4 | 1 | 1 |
| Steps Removed | 41 | 0 | 1 |
| Procedures Altered | 43 | 22 | 9 |
| Tasks reassigned | 6 | 76 | 0 |
| Forms Eliminated | 6 | 0 | 0 |
| Listsers Consolidated | 10 | 0 | 0 |
| SOPs Developed | 30 | 10 | 5 |

Projects In Progress

- Conflicts
- JCTO financials
- Contracts Intake
- Central Document Repository

Projects In Pipeline

- IBC/EHS
- IACUC

Information Management ♦ Transactional Efficiency ♦ Competitive Advantage



STRIVE Research Admin Systems

- iLabs
- EnCCoMPass
- InfoEd Project
- New Research Website
- Faculty focused Research Dashboard

Vipin Kamath, Deputy Chief Information Officer, Enterprise

Michelle Lewis, Director of Research Administration

Information Management ♦ Transactional Efficiency ♦ Competitive Advantage



STRIVE Center & Institute Support

- Meyers Cancer Center
- Jill Roberts Institute for Research in IBD
- To be launched Cardiovascular Center
- To be launched Metabolic Center

Information Management ♦ Transactional Efficiency ♦ Competitive Advantage



STRIVE Research Core Management

- Define WCMC “Research Core”
- Creation of core policy
- Oversight committees and review process
- Central oversight of budgeting and billing
- All WCMC cores on iLabs

Susan Radlinski, Director of Research Operations and
Decision Support

Information Management ♦ Transactional Efficiency ♦ Competitive Advantage



STRIVE Research Admin Education

Develop comprehensive curriculum on how to administer research at WCMC.

Target audience: pre award, post award, accounting staff in departments and central offices. Department and division administrators. Faculty with particular focus on first time grant submissions and administration.

Helene Brazier-Mitouart, PhD; Research Administration
Education Manager

Information Management ♦ Transactional Efficiency ♦ Competitive Advantage

